A Changing Landscape In Banking

Very Little Is Boring As The Industry Evolves



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Our Elevator Pitch On Banks

3 Reasons To Like Banks:

- Solid dividend yields with growing payouts
- High capital, low leverage, low losses = Safety
- Consolidation creates "scarcity value" (M&A changes the opportunities for existing Banks)



Critical Issues In Banking

Bankers and Investors must remember:

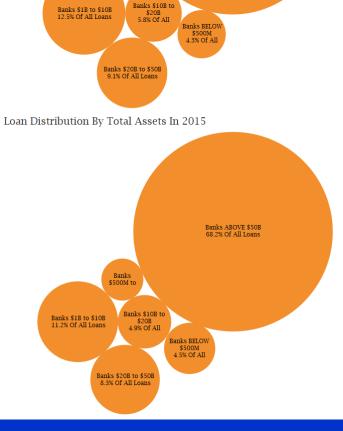
- "Deposits Rule" in our financial system
- Credit is available from many outlets beyond traditional Banks (many sources untested)
- Innovation Everywhere: major expense impact (challenge is spending now to save later)
- Value still exists in a U.S. Bank charter ... expect few de novos, focus on existing players
- The "I" word (I-N-E-R-T-I-A) a blessing & curse



Large Banks Dominate ...



Banks \$20B to \$50B 6.7% Of All Deposits Banks BELOW \$500M 4.8% Of All

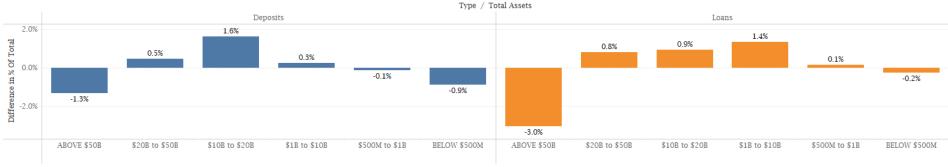


Banks ABOVE \$50B 65.2% Of All Loans



Janney Watch The Emerging Mid-Sized Banks

Difference Between 2015 and 2019



Source: Janney Research (FIG Group), S&P Global MI, FDIC Call Report Data

Relative Size - TOTAL Deposits								
	12/31/2019	12/31/2015						
ABOVE \$50B	72.3%	73.6%						
\$20B to \$50B	7.2%	6.7%						
\$10B to \$20B	4.2%	2.6%						
\$1B to \$10B	9.7%	9.4%						
\$500M to \$1B	2.7%	2.8%						
BELOW \$500M	3.9%	4.8%						

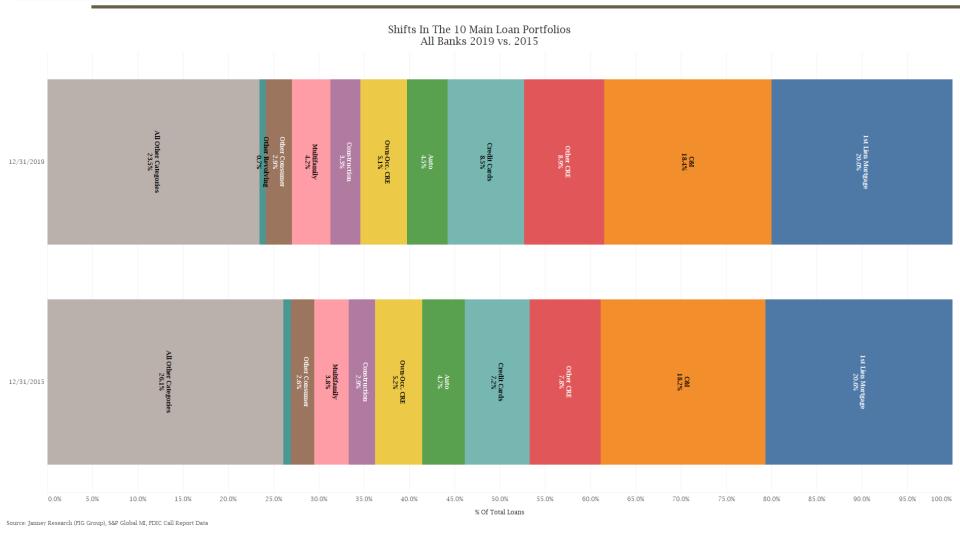
Relative Size - Core Deposits							
	12/31/2019	12/31/2015					
ABOVE \$50B	75.4%	77.0%					
\$20B to \$50B	6.8%	6.4%					
\$10B to \$20B	4.0%	2.3%					
\$1B to \$10B	8.5%	8.3%					
\$500M to \$1B	2.2%	2.2%					
BELOW \$500M	3.1%	3.7%					

Relative Size - TOTAL LOANS									
	12/31/2019	12/31/2015							
ABOVE \$50B	65.2%	68.2%							
\$20B to \$50B	9.1%	8.3%							
\$10B to \$20B	5.8%	4.9%							
\$1B to \$10B	12.5%	11.2%							
\$500M to \$1B	3.2%	3.0%							
BELOW \$500M	4.3%	4.5%							

The winners the past 4 years are mid-sized Banks as small as \$1B and as large as \$50B. Note how the industry's mid-section shifted.



Total Bank Loans Split 2019 vs 2015



Total Loans are split into 10 major Loan types ... only modest shifts occurred in the past 4 years



Study Bank Lending: 2019 vs 2015

Relative Size - C&I			Relative Size - Other CRE			Relative Size - Ow	n.Occ. Cl	RE
:	12/31/2019	12/31/2015	1	2/31/2019	12/31/2015	1	2/31/2019	12/31/2015
ABOVE \$50B	72.1%	74.7%	ABOVE \$50B	38.5%	46.3%	ABOVE \$50B	33.7%	41.1%
\$20B to \$50B	9.1%	8.8%	\$20B to \$50B	13.8%	12.1%	\$20B to \$50B	12.8%	11.7%
\$10B to \$20B	3.9%	3.0%	\$10B to \$20B	10.4%	7.7%	\$10B to \$20B	10.0%	7.7%
\$1B to \$10B	10.0%	8.6%	\$1B to \$10B	25.0%	21.8%	\$1B to \$10B	24.8%	21.2%
\$500M to \$1B	2.2%	2.1%	\$500M to \$1B	6.2%	5.8%	\$500M to \$1B	8.1%	7.7%
BELOW \$500M	2.7%	2.8%	BELOW \$500M	6.1%	6.2%	BELOW \$500M	10.6%	10.6%
Relative Size - Multifamily								
Relative Size - Mı	ultifamily		Relative Size - Co	nstruction		Relative Size - 1st	Lien Mor	tgage
	. ,	12/31/2015			12/31/2015			tgage 12/31/2015
	. ,	12/31/2015 59.3%						8 8
	12/31/2019	, ,	1	2/31/2019	12/31/2015	1	2/31/2019	12/31/2015
ABOVE \$50B	12/31/2019 52.7%	59.3%	ABOVE \$50B	2/31/2019 34.7%	12/31/2015 43.8%	1 ABOVE \$50B	2/31/2019 63.8%	12/31/2015 66.3%
ABOVE \$50B \$20B to \$50B	12/31/2019 52.7% 11.8%	59.3% 9.9%	ABOVE \$50B \$20B to \$50B	2/31/2019 34.7% 14.3%	12/31/2015 43.8% 11.4%	1 ABOVE \$50B \$20B to \$50B	2/31/2019 63.8% 8.1%	12/31/2015 66.3% 6.8%
ABOVE \$50B \$20B to \$50B \$10B to \$20B	12/31/2019 52.7% 11.8% 6.9%	59.3% 9.9% 5.6%	ABOVE \$50B \$20B to \$50B \$10B to \$20B	2/31/2019 34.7% 14.3% 10.2%	12/31/2015 43.8% 11.4% 7.6%	1 ABOVE \$50B \$20B to \$50B \$10B to \$20B	2/31/2019 63.8% 8.1% 6.3%	12/31/2015 66.3% 6.8% 5.3%

Source: Janney Research (FIG Group), S&P Global MI, FDIC call report filings

Aggregate Loan \$dollars for each major category are split by Asset bucket in 2015 vs 2019 to illustrate the relative changes.

In many cases, mid-sized Banks have gained influence.

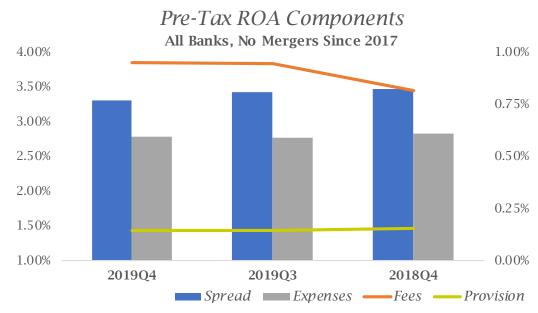


The Components Of Pre-Tax ROA

All Banks, No M&A

	Pre-Tax ROA Components							
	2019Q4 2019Q3 2018Q4							
Spread	3.30%	3.42%	3.47%					
Fees	0.95%	0.95%	0.81%					
Expenses	2.78%	2.77%	2.82%					
Provision	0.14%	0.14%	0.15%					

Source: Janney Research (FIG Group), S&P Global MI



Source: Janney Research, S&P Global MI

These averages for all Banks with zero M&A deals illustrate how spread earnings declined in the past quarter and last 12 months.

Fees improved (via Mortgage activity, but also steady Deposit, Debit, and Loan items) and Expenses are steady (often higher on incentive compensation via Mortgage) and provision had a minor uptick from very low levels.



Pre-Tax ROA By Asset Size

	>\$50B				\$10B - \$50B				\$1B - \$10B				
	Pre-Tax ROA Components				Pre-Tax ROA Components				Pre-Tax ROA Components				
	2019Q4	2019Q3	2018Q4		2019Q4	2019Q3	2018Q4		2019Q4	2019Q3	2018Q4		
Spread	2.67%	2.73%	2.85%	Spread	3.22%	3.32%	3.48%	Spread	3.21%	3.30%	3.35%		
Fees	1.73%	1.69%	1.58%	Fees	0.97%	0.99%	0.90%	Fees	0.89%	0.91%	0.78%		
Expenses	2.59%	2.56%	2.65%	Expenses	2.39%	2.40%	2.44%	Expenses	2.61%	2.61%	2.62%		
Provision	0.29%	0.29%	0.27%	Provision	0.23%	0.19%	0.21%	Provision	0.14%	0.13%	0.14%		

AVERAGES:	Pre-Tax R 2019Q4	OA (%) 2019Q3	2018Q4			ax ROA Compo s \$10B to \$50B In As		
>\$50B	1.51%	1.56%	1.50%	3.60%				2.00%
\$10B - \$50B	1.57%	1.72%	1.73%	3.40%				1.75%
\$1B - \$10B	1.34%	1.47%	1.36%	3.20%				1.50%
\$500M - \$1B	1.33%	1.37%	1.31%					
>\$500M	1.13%	1.38%	1.04%	3.00%				1.25%
				2.80%				1.00%
	Pre-Tax R	OA (%) - <u>N</u>	<u>ledian</u>	2.60%				0.75%
	2019Q4	2019Q3	2018Q4	2.40%				0.50%
	1.27%	1.45%	1.34%	2.20%				0.25%
				2.00%				- 0.00%
				2.3 070	2019Q4	2019Q3	2018Q4	3100/0

Source: Janney Research, S&P Global MI

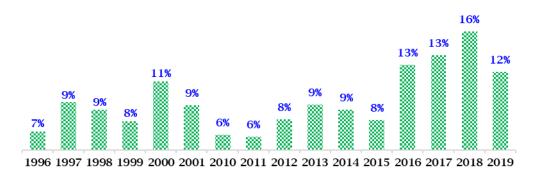
Largest change in Pre-Tax ROA was in \$10B to \$50B Banks thanks to weaker spread income in 4Q-2019

Expenses — Fees — Provision



M&A Theme #1: Small Deals (Faster)

% Bank M&A Deals Above \$1 Billion In Assets



Banks above \$1B+ in Assets are still a small percentage of merger activity.

More deals close faster too!

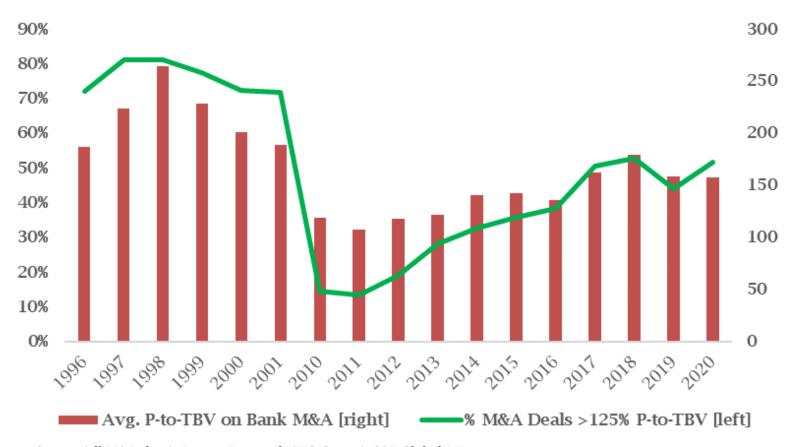




M&A Theme #2: Solid Pricing

Reviewing Bank M&A Pricing:

Late 1990s/Early 2000s vs. Recent Years



Source (all M&A data): Janney Research (FIG Group), S&P Global MI

Pricing is not at a peak - we see little reason to complain



MOE Deals = 7% Of M&A

11/27/2020 South State Corporation SSB CenterState Bank Corporation CSFL FL 3,224.6 208.0 91%	Announce Date	Buyer	Ticker	Target	Ticker	State	Deal Value (\$M)	Price-to- Tangible Book (%)	ASSEIS: Buyer vs. Seller
11/20 11/2	01/27/2020	South State Corporation	SSB	CenterState Bank Corporation	CSFL	FL	3,224.6	208.0	91%
08/20/2019 Community First Baneshares, Inc. (MHC) CFBI ABB Financial Group, Inc. GA 40,3 158,1 99% 08/12/2019 Professional Holding Corp. PFHID Marquis Bancorp, Inc. FL NA NA 107% 03/25/2019 ChoiceOne Financial Services, Inc. COFS County Bank Corp CBNC MI 89.0 150.5 109% 02/07/2019 BRAT Corporation BBT SunTrust Banks, Inc. ST1 GA 28,382.6 178.9 105% 01/28/2019 TCF Financial Corporation TCF Chemical Financial Corporation CHFC MI 3,551.9 NA 110% 01/28/2019 TCF Financial Corporation TCF Chemical Financial Corporation CHFC MI 3,551.9 NA 110% 08/29/2018 BV Financial Circle MVFS Beneficial Bancorp, Inc. MD NA NA 106% 08/29/2018 Bosshard Financial Croporation WSFS Beneficial Bancorp, Inc. WI NA NA 94% 08/10/2017 </td <td>11/04/2019</td> <td>First Horizon National Corporation</td> <td>FHN</td> <td>IBERIABANK Corporation</td> <td>IBKC</td> <td>LA</td> <td>3,953.7</td> <td>141.9</td> <td>138%</td>	11/04/2019	First Horizon National Corporation	FHN	IBERIABANK Corporation	IBKC	LA	3,953.7	141.9	138%
08/12/2019 Professional Holding Corp. PFHID Marquis Bancorp, Inc. FL NA NA 107% 03/25/2019 ChoiceOne Financial Services, Inc. COFS County Bank Corp CBNC MI 89.0 150.5 109% 02/07/2019 BBAT Corporation BBT SunTrust Banks, Inc. STI GA 28,282.6 178.9 105% 01/28/2019 TCF Financial Corporation TCF Chemical Financial Corporation CHFC MI 3,551.9 NA 110% 11/06/2018 North Easton Savings Bank Mutual Bank MA NA NA 107% 08/29/2018 BV Financial Corporation WSFS Beneficial Bancorp, Inc. BNCL PA 1,507.4 172.7 123% 08/08/2018 WSFS Financial Corporation WSFS Beneficial Bancorp, Inc. WI NA NA 94% 08/09/2018 Bosshard Financial Corporation RIVE CBT Financial Corporation CBT PA 1,507.4 172.7 123% 08/15/2017 Riv	09/09/2019	First Defiance Financial Corp.	FDEF	United Community Financial Corp.	UCFC	ОН	474.9	160.0	114%
O3/25/2019 ChoiceOne Financial Services, Inc. COFS County Bank Corp CBNC MI 89.0 150.5 109%	08/20/2019	Community First Bancshares, Inc. (MHC)	CFBI	ABB Financial Group, Inc.		GA	40.3	158.1	99%
D207/2019 BB&T Corporation BBT SunTrust Banks, Inc. ST1 GA 28,282.6 178.9 105%	08/12/2019	Professional Holding Corp.	PFHD	Marquis Bancorp, Inc.		FL	NA	NA	107%
11/28/2019 TCF Financial Corporation TCF Chemical Financial Corporation CHFC MI 3,551.9 NA 110%	03/25/2019	ChoiceOne Financial Services, Inc.	COFS	County Bank Corp	CBNC	MI	89.0	150.5	109%
11/106/2018 North Easton Savings Bank Mutual Bank MA NA NA 107%	02/07/2019	BB&T Corporation	BBT	SunTrust Banks, Inc.	STI	GA	28,282.6	178.9	105%
08/29/2018 BV Financial, Inc. (MHC) BVFL Kopernik Bank MD NA NA 106% 08/08/2018 WSFS Financial Corporation WSFS Beneficial Bancorp, Inc. BNCL PA 1,507.4 172.7 123% 02/09/2018 Bosshard Financial Corpor, Inc. Oregon Bancorp, Inc. WI NA NA 94% 08/15/2017 Howard Bancorp, Inc. HBMD 1st Mariner Bank MD 163,3 116.0 113% 04/20/2017 Riverview Financial Corporation RIVE CBT Financial Corporation CBTC PA 49.2 126,7 111% 03/07/2017 Sterling Bancorp STL Astoria Financial Corporation AF NY 2,229.7 158.6 97% 12/13/2016 Southern National Bancorp of Virginia, Inc. SONA Eastern Virginia Bankshares, Inc. EVBS VA 180.9 154.6 86% 10/24/2016 Access National Corporation ANCX Middleburg Financial Corporation MBRG VA 263.9 200.7 102%	01/28/2019	TCF Financial Corporation	TCF	Chemical Financial Corporation	CHFC	MI	3,551.9	NA	110%
08/08/2018 WSFS Financial Corporation WSFS Beneficial Bancorp, Inc. BNCL PA 1,507.4 172.7 123% 02/09/2018 Bosshard Financial Group, Inc. Oregon Bancorp, Inc. WI NA NA 94% 08/15/2017 Howard Bancorp, Inc. HBMD 1st Mariner Bank MD 163.3 116.0 113% 04/20/2017 Riverview Financial Corporation RIVE CBT Financial Corporation CBT C PA 49.2 126.7 111% 03/07/2017 Sterling Bancorp STL Astoria Financial Corporation AF NY 2,229.7 158.6 97% 12/13/2016 Southern National Bancorp of Virginia, Inc. SONA Eastern Virginia Bankshares, Inc. EVBS VA 180.9 154.6 86% 10/24/2016 Access National Corporation ANCX Middleburg Financial Corporation MBRG VA 263.9 200.7 102% 08/29/2016 Standard Financial Corporation CHFC Talmer Bancorp, Inc. AVLY PA 53.6 123.2 <	11/06/2018	North Easton Savings Bank		Mutual Bank		MA	NA	NA	107%
02/09/2018 Bosshard Financial Group, Inc. Oregon Bancorp, Inc. WI NA NA 94% 08/15/2017 Howard Bancorp, Inc. HBMD 1st Mariner Bank MD 163.3 116.0 113% 04/20/2017 Riverview Financial Corporation RIVE CBT Financial Corporation CBTC PA 49.2 126.7 111% 03/07/2017 Sterling Bancorp STL Astoria Financial Corporation AF NY 2,229.7 158.6 97% 12/13/2016 Southern National Bancorp of Virginia, Inc. SONA Eastern Virginia Bankshares, Inc. EVBS VA 180.9 154.6 86% 10/24/2016 Access National Corporation ANCX Middleburg Financial Corporation MBRG VA 263.9 200.7 102% 08/29/2016 Standard Financial Corpo STND Allegheny Valley Bancorp, Inc. AVLY PA 53.6 123.2 111% 01/26/2016 Chemical Financial Corporation CHFC Talmer Bancorp, Inc. TLMR MI 1,117.8 145.9	08/29/2018	BV Financial, Inc. (MHC)	BVFL	Kopernik Bank		MD	NA	NA	106%
08/15/2017 Howard Bancorp, Inc. HBMD 1st Mariner Bank MD 163.3 116.0 113% 04/20/2017 Riverview Financial Corporation RIVE CBT Financial Corporation CBTC PA 49.2 126.7 111% 03/07/2017 Sterling Bancorp STL Astoria Financial Corporation AF NY 2,229.7 158.6 97% 12/13/2016 Southern National Bancorp of Virginia, Inc. SONA Eastern Virginia Bankshares, Inc. EVBS VA 180.9 154.6 86% 10/24/2016 Access National Corporation ANCX Middleburg Financial Corporation MBRG VA 263.9 200.7 102% 08/29/2016 Standard Financial Corp. STND Allegheny Valley Bancorp, Inc. AVLY PA 53.6 123.2 111% 01/26/2016 Chemical Financial Corporation CHFC Talmer Bancorp, Inc. TLMR MI 1,117.8 145.9 139% 10/14/2015 NCAL Bancorp NCAL Commercial Bank of California CA NA	08/08/2018	WSFS Financial Corporation	WSFS	Beneficial Bancorp, Inc.	BNCL	PA	1,507.4	172.7	123%
04/20/2017 Riverview Financial Corporation RIVE CBT Financial Corporation CBTC PA 49.2 126.7 111% 03/07/2017 Sterling Bancorp STL Astoria Financial Corporation AF NY 2,229.7 158.6 97% 12/13/2016 Southern National Bancorp of Virginia, Inc. SONA Eastern Virginia Bankshares, Inc. EVBS VA 180.9 154.6 86% 10/24/2016 Access National Corporation ANCX Middleburg Financial Corporation MBRG VA 263.9 200.7 102% 08/29/2016 Standard Financial Corp. STND Allegheny Valley Bancorp, Inc. AVLY PA 53.6 123.2 111% 01/26/2016 Chemical Financial Corporation CHFC Talmer Bancorp, Inc. TLMR MI 1,117.8 145.9 139% 10/14/2015 NCAL Bancorp NCAL Commercial Bank of California CA NA NA 113% 11/05/2014 Banner Corporation BANR Starbuck Bancshares, Inc. WA 701.6	02/09/2018	Bosshard Financial Group, Inc.		Oregon Bancorp, Inc.		WI	NA	NA	94%
03/07/2017 Sterling Bancorp STL Astoria Financial Corporation AF NY 2,229.7 158.6 97% 12/13/2016 Southern National Bancorp of Virginia, Inc. SONA Eastern Virginia Bankshares, Inc. EVBS VA 180.9 154.6 86% 10/24/2016 Access National Corporation ANCX Middleburg Financial Corporation MBRG VA 263.9 200.7 102% 08/29/2016 Standard Financial Corp. STND Allegheny Valley Bancorp, Inc. AVLY PA 53.6 123.2 111% 01/26/2016 Chemical Financial Corporation CHFC Talmer Bancorp, Inc. TLMR MI 1,117.8 145.9 139% 10/14/2015 NCAL Bancorp NCAL Commercial Bank of California CA NA NA 113% 11/05/2014 Banner Corporation BANR Starbuck Bancshares, Inc. WA 701.6 147.9 116% 06/10/2014 Center Bancorp, Inc. CNBC ConnectOne Bancorp, Inc. CNOB NJ 239.7 179.3 </td <td>08/15/2017</td> <td>Howard Bancorp, Inc.</td> <td>HBMD</td> <td>1st Mariner Bank</td> <td></td> <td>MD</td> <td>163.3</td> <td>116.0</td> <td>113%</td>	08/15/2017	Howard Bancorp, Inc.	HBMD	1st Mariner Bank		MD	163.3	116.0	113%
12/13/2016 Southern National Bancorp of Virginia, Inc. SONA Eastern Virginia Bankshares, Inc. EVBS VA 180.9 154.6 86% 10/24/2016 Access National Corporation ANCX Middleburg Financial Corporation MBRG VA 263.9 200.7 102% 08/29/2016 Standard Financial Corp. STND Allegheny Valley Bancorp, Inc. AVLY PA 53.6 123.2 111% 01/26/2016 Chemical Financial Corporation CHFC Talmer Bancorp, Inc. TLMR MI 1,117.8 145.9 139% 10/14/2015 NCAL Bancorp NCAL Commercial Bank of California CA NA NA 113% 11/05/2014 Banner Corporation BANR Starbuck Bancshares, Inc. WA 701.6 147.9 116% 01/21/2014 Center Bancorp, Inc. CNBC ConnectOne Bancorp, Inc. CNOB NJ 239.7 179.3 135% 06/10/2013 Union First Market Bankshares Corporation UBSH StellarOne Corporation STEL VA 444.5	04/20/2017	Riverview Financial Corporation	RIVE	CBT Financial Corporation	CBTC	PA	49.2	126.7	111%
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08/29/2016Standard Financial Corp.STNDAllegheny Valley Bancorp, Inc.AVLYPA53.6123.2111%01/26/2016Chemical Financial CorporationCHFCTalmer Bancorp, Inc.TLMRMI1,117.8145.9139%10/14/2015NCAL BancorpNCALCommercial Bank of CaliforniaCANANA113%11/05/2014Banner CorporationBANRStarbuck Bancshares, Inc.WA701.6147.9116%01/21/2014Center Bancorp, Inc.CNBCConnectOne Bancorp, Inc.CNOBNJ239.7179.3135%06/10/2013Union First Market Bankshares CorporationUBSHStellarOne CorporationSTELVA444.5141.7134%04/04/2013Provident New York BancorpPBNYSterling BancorpSTLNY343.1167.9138%11/23/2010Banner County Ban CorporationFirst State BankNENANA115%	12/13/2016	Southern National Bancorp of Virginia, Inc.	SONA	Eastern Virginia Bankshares, Inc.	EVBS	VA	180.9	154.6	86%
01/26/2016 Chemical Financial Corporation CHFC Talmer Bancorp, Inc. TLMR MI 1,117.8 145.9 139% 10/14/2015 NCAL Bancorp NCAL Commercial Bank of California CA NA NA 113% 11/05/2014 Banner Corporation BANR Starbuck Bancshares, Inc. WA 701.6 147.9 116% 01/21/2014 Center Bancorp, Inc. CNBC ConnectOne Bancorp, Inc. CNOB NJ 239.7 179.3 135% 06/10/2013 Union First Market Bankshares Corporation UBSH StellarOne Corporation STEL VA 444.5 141.7 134% 04/04/2013 Provident New York Bancorp PBNY Sterling Bancorp STL NY 343.1 167.9 138% 11/23/2010 Banner County Ban Corporation First State Bank NE NA NA NA	10/24/2016	Access National Corporation	ANCX	Middleburg Financial Corporation	MBRG	VA	263.9	200.7	102%
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06/10/2013 Union First Market Bankshares Corporation UBSH StellarOne Corporation STEL VA 444.5 141.7 134% 04/04/2013 Provident New York Bancorp PBNY Sterling Bancorp STL NY 343.1 167.9 138% 11/23/2010 Banner County Ban Corporation First State Bank NE NA NA 115%	11/05/2014	Banner Corporation	BANR	Starbuck Bancshares, Inc.		WA	701.6	147.9	116%
04/04/2013 Provident New York Bancorp PBNY Sterling Bancorp STL NY 343.1 167.9 138% 11/23/2010 Banner County Ban Corporation First State Bank NE NA NA 115%	01/21/2014	Center Bancorp, Inc.	CNBC	ConnectOne Bancorp, Inc.	CNOB	NJ	239.7	179.3	135%
11/23/2010 Banner County Ban Corporation First State Bank NE NA NA 115%	06/10/2013	Union First Market Bankshares Corporation	UBSH	StellarOne Corporation	STEL	VA	444.5	141.7	134%
	04/04/2013	Provident New York Bancorp	PBNY	Sterling Bancorp	STL	NY	343.1	167.9	138%
01/27/2014 Yadkin Financial Corporation YDKN VantageSouth Bancshares, Inc. VSB NC 298.9 158.6 85%	11/23/2010	Banner County Ban Corporation		First State Bank		NE	NA	NA	115%
	01/27/2014	Yadkin Financial Corporation	YDKN	VantageSouth Bancshares, Inc.	VSB	NC	298.9	158.6	85%



De Novos Since 2018

	City	State	TOTAL ASSETS	Interest Paid: %of Deposits
			2019Q4	
Millyard Bank	Nashua	NH	19,968	na
Loyal Trust Bank	Johns Creek	GA	25,679	na
Tandem Bank	Tucker	GA	35,356	0.99%
Gulf Capital Bank	Houston	TX	37,981	na
American Bank of the Carolinas	Monroe	NC	44,062	1.27%
Piermont Bank	New York	NY	45,298	1.35%
Generations Commercial Bank	Seneca Falls	NY	46,105	2.50%
Lexic on Bank	Las Vegas	NV	49,870	0.65%
New Valley Bank & Trust	Springfield	MA	63,358	1.82%
Mi Bank	Bloomfield Hills	MI	68,188	1.04%
Gulfside Bank	Sarasota	FL	77,978	0.92%
Watermark Bank	Oklahoma City	OK	90,742	1.65%
Grasshopper Bank, NA	New York	NY	100,221	1.51%
Ohio State Bank	Bexley	ОН	109,994	1.08%
Trustar Bank	Great Falls	VA	132,029	1.06%
Studio Bank	Nashville	TN	225,276	1.70%
CommerceOne Bank	Birmingham	AL	241,256	1.21%
Gateway First Bank	Jenks	OK	1,498,327	0.81%

New and open
Banks have been
limited (with one
re-positioned in OK)

Source: Janney Research (FIG Group), S&P Global MI, FDIC call report filings



Technology + Finance = Fintech

Today's financial and technology ecosystem:

- INNOVATION via open regulatory sandboxes in Europe, Latin America, India, & Australia
- Compliance still matters, U.S. leads with high regulatory standards (not feet-dragging)
- Who wins the Deposits?
- Bank charters are valuable ask Varo & Radius
- Lower costs offset lower spreads ('19 fee benefit)



Closet Fintechs = Mortgage Banks



Articles >

Industry Insight >

Required Reading

SIGN

Home > Articles > Origination > Gateway Mortgage Group to Merge with Farmers Exchange Bank





Residential Mortgage

Gateway Mortgage Group to Merge with Farmers Exchange Bank

By Patrick Barnard - February 9, 2019















Gateway Mortgage Group, a full-service mortgage company licensed in 40 states and the District of Columbia, recently received approval from the Federal Deposit Insurance Corporation (FDIC) to merge with Farmers Exchange Bank in Cherokee, Okla.

The new entity, Gateway First Bank, will be a

diversified financial institution with a strong capital base, size and scale, the lender says in

De novos since 2018 include a mortgage bank buying an OK-based community Bank for cheap funds.

Gateway First
Bank is now
\$1.5B Assets.



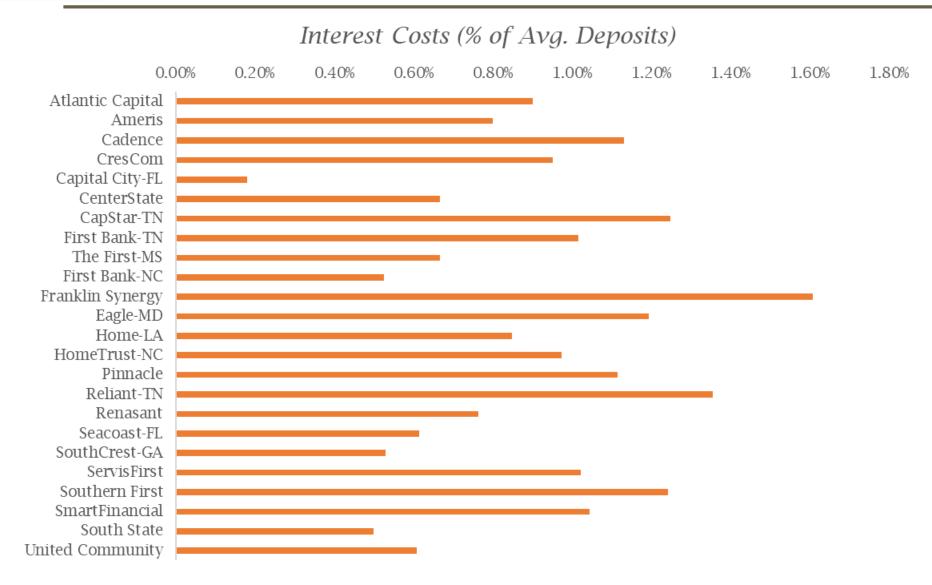
Key Is Deposit Acquisition Costs



We combine interest and overhead for true cost of Avg. Deposits



Interest Cost Is Not The Only Factor



Most recent FDIC disclosures for Deposit expense-to-Avg. Deposits



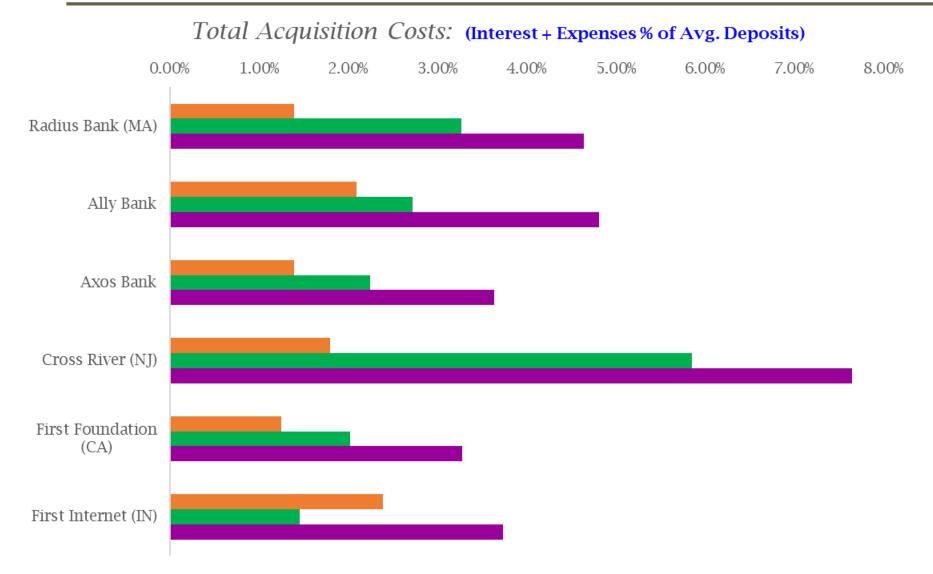
Overhead-to-Avg. Deposits Ratio



Non-interest expenses as percentage of Avg. Deposits in 4Q-2019



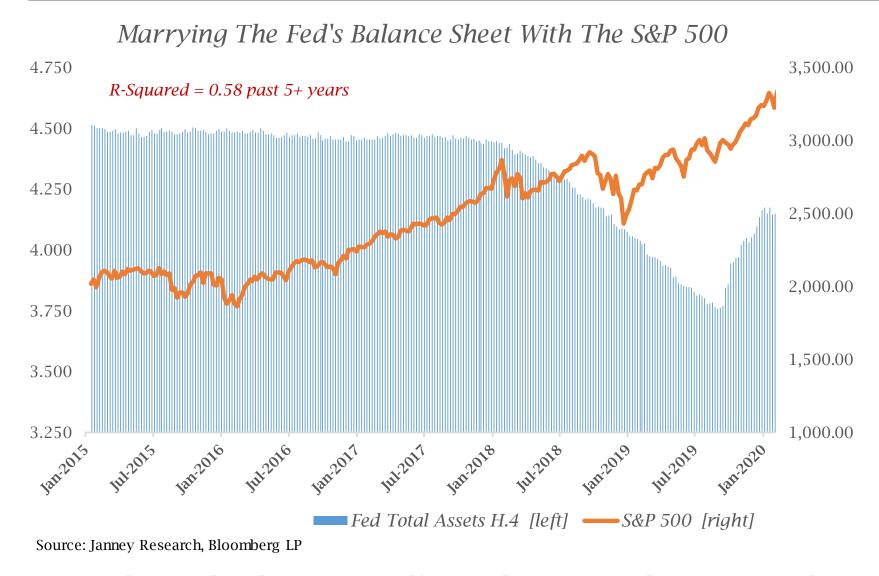
Branch-Lite/Branch-less Banks



Fintech examples in the FDIC charter network (private and public)



Equity Market Loves The Fed!

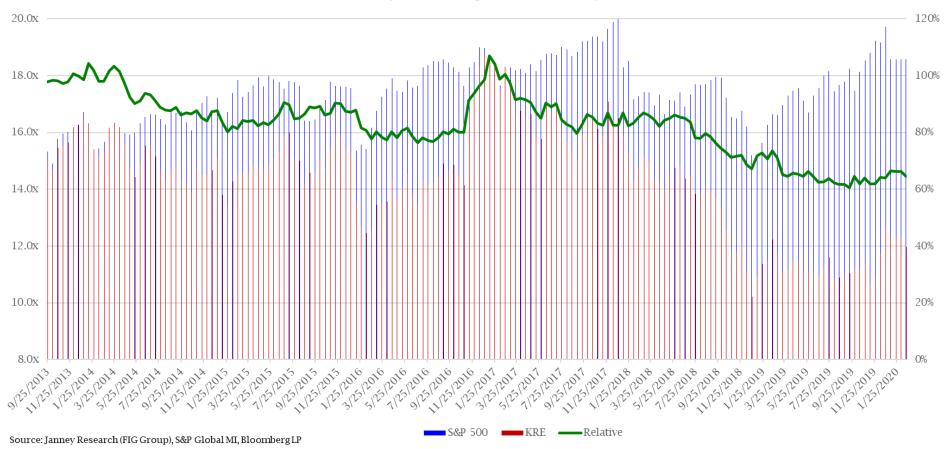


Positive relationship between Fed's Total Assets and S&P 500 index



Bank P/Es: Still Cheap vs. S&P 500

Banks' Relative P/E: KRE-S&P Bank ETF vs. S&P 500 14-Day Intervals, August 2013 to February 2020

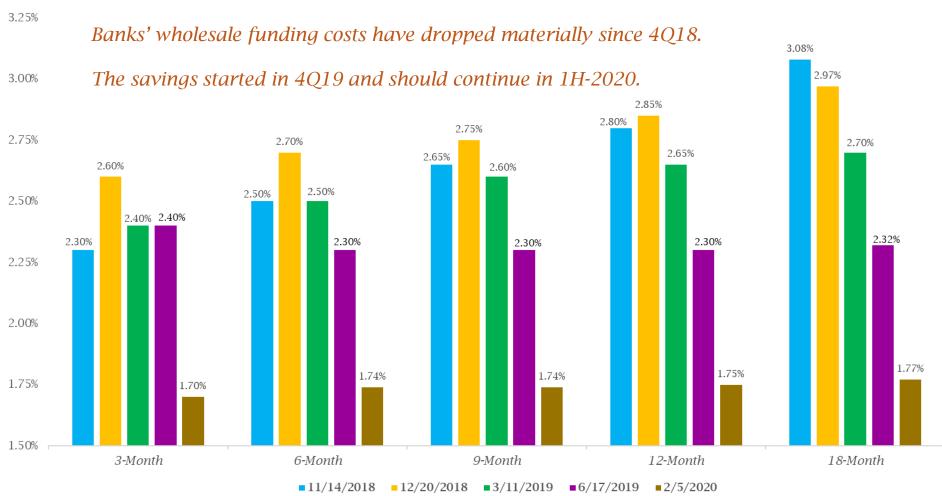


Banks in the KRE sector benchmark trades at 63% of the S&P 500, below the December 2018 price trough. This low relative P/E how Banks still have value.



CD Prices Signal Lower Funding Costs

Bullet CD Pricing Is Significantly Lower: Nov-2018 vs Feb-2020



 $Janney\,Research\,(FIG\,Group)\,/\,Janney\,Capital\,Markets'\,best-efforts\,funding\,price\,data\,(\$2M\,to\,\$5M)$



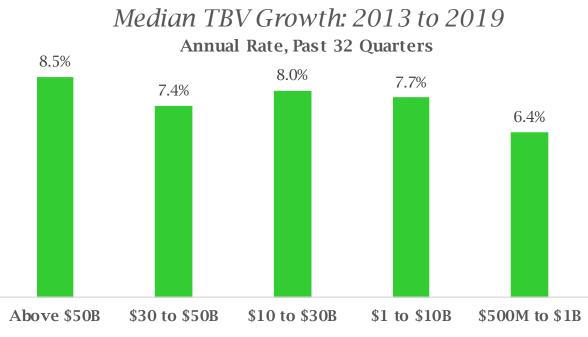
Most Impact From "CD Turnover"

		Maturities In 2020Y							
\$10B or Higher CD Balances - Sorted By % Maturing Of Total Deposits	Parent Ticker	TOTAL DEPOSITS (\$000)	Cost of Int. Deposits		CDs Maturing In 2020	% of CDs	% of Deposits	CDs % Total Deposits	Total CDs
Synchrony Bank	SYF	68,598,000	2.34		28,981,000	69.1%	42.2%	61.1%	41,935,000
New York Community Bank	NYCB	31,840,090	1.75		13,310,426	93.6%	41.8%	44.6%	14,214,858
Ally Bank	ALLY	122,959,000	2.10		41,418,000	71.2%	33.7%	47.3%	58,145,000
One West Bank, NA	CIT	35,823,085	1.91		7,677,637	68.8%	21.4%	31.1%	11,157,783
Goldman Sachs Bank USA	GS	168,119,000	2.01		33,046,000	51.8%	19.7%	37.9%	63,801,000
Capital One Financial Corporation	COF	338,835,347	1.77		62,686,067	58.3%	18.5%	31.7%	72,138,640
\$10 - \$3B CD Balances - Sorted By % Maturing Of Total Deposits Luther Burbank Savings	LBC	5,278,900	2.01		3,092,762	87.7%	58.6%	66.8%	3,526,688
Cathay Bank	CATY	14,725,654	1.58		6,550,768	90.4%	44.5%	49.2%	7,243,721
BBCN Bank	HOPE	12,565,901	1.95		5,105,643	96.5%	40.6%	42.1%	5,291,033
Bank of the Ozarks	OZK	18,474,259	1.57		7,045,273	95.6%	38.1%	39.9%	7,371,400
Valley National Bank	VLY	29,305,050	1.54		8,646,056	89.1%	29.5%	33.1%	9,703,079
Comenity Bank	ADS	5,146,311	2.42		1,508,421	39.8%	29.3%	73.6%	3,786,071
BankUnited, NA	BKU	24,626,574	1.77		7,196,988	98.0%	29.2%	29.8%	7,347,247
Washington Federal, NA	WAFD	12,036,855	1.22		3,378,048	73.4%	28.1%	38.2%	4,603,221
Berkshire Bank	BHLB	10,416,759	1.36		2,734,870	76.2%	26.3%	34.5%	3,589,368
East West Bank	EWBC	37,526,284	1.37		8,489,604	94.3%	22.6%	24.0%	9,000,964
First Midwest Bank	FMBI	13,502,645	0.83		2,800,526	92.3%	20.7%	22.5%	3,033,454
Synovus Bank	SNV	38,780,094	1.17		7,758,727	85.5%	20.0%	23.4%	9,074,309
Investors Bank	ISBC	18,199,099	1.58		3,628,597	90.5%	19.9%	22.0%	4,008,173
TCF National Bank	TCF	34,662,223	1.14		6,708,295	90.0%	19.4%	21.5%	7,451,591
People's United Bank, NA	PBCT	44,049,715	1.08		8,129,751	88.3%	18.5%	20.9%	9,205,547



Consistent Tangible Book Expansion

- Patient investors in Banks are rewarded by 7%+ annual growth in TBV per share.
- Retained earnings less Cash dividends build TBV each quarter. Lower interest rates further enhance TBV via mark-to-market rules.
- We assert P-to-TBV ratio can remain-the-same with 2% to 3% dividends to generate 9% to 10% annual returns before considering valuation.
- Valuation levels are low today and offer further upside.



Source: Janney Research (FIG Group), S&P Global MI

Median dividend yield is 2.5% as of 2-20-20



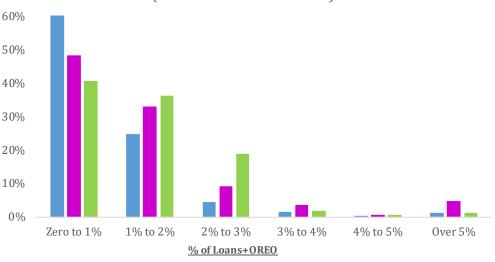
% of Banks>\$500M in Assets

NPAs Are The 1st Layer, Peel Further

2.50%

Breakdown Of Public Banks' Credit Risk Ratios:

(% Loans+OREO at 9-30-19)



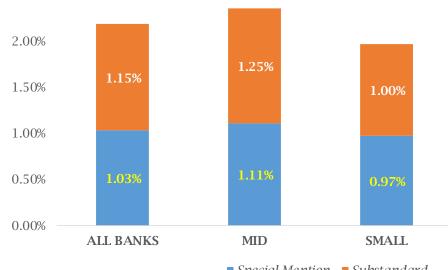
Substandard

■ Special Mention

■ NPAs

We assert credit issues this cycle are far more likely found in the non-regulated "shadows" (learn more via Janney's BDC industry BDC signals)

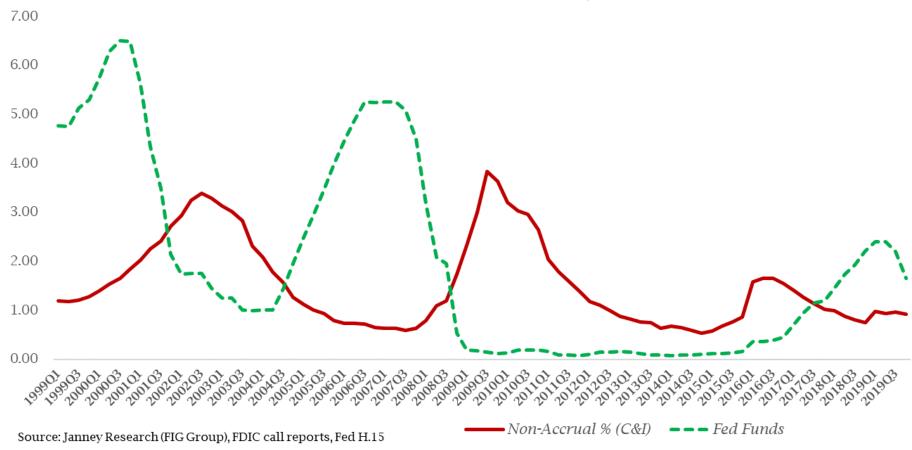






C&I Issues Remain Low, Stay Focused

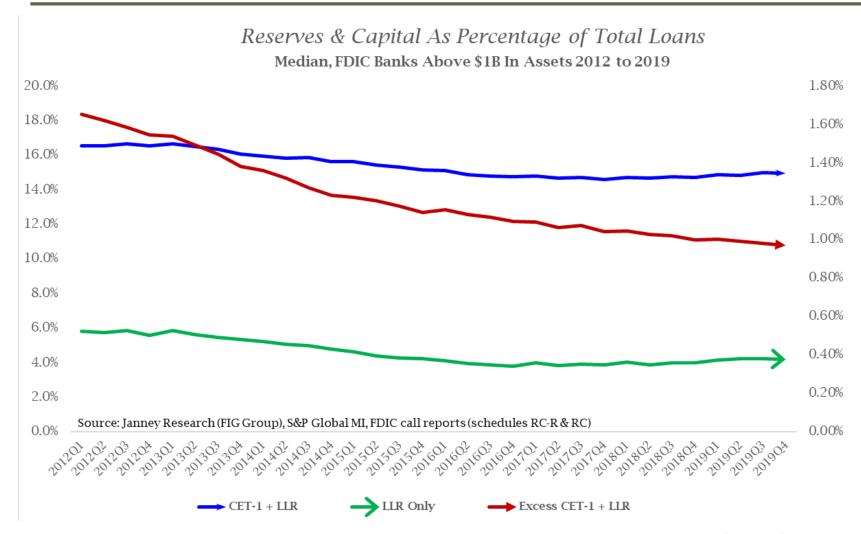




C&I is an important barometer with lower problem ratios in 2019 - still keep an eye open for the impact of higher C&I efforts at more community banks (while Construction and CRE concentration are lower than pre-Crisis levels, <u>C&I is often a greater focus</u>).



CECL: Focus On Capital + Reserves



Regulators look at both Capital and Reserves in Banks. CECL is just moving funds from one pocket (capital) to another (reserves) on Banks' balance sheets. <u>No real change</u> occurs from CECL, hence this is a non-event in our opinion.



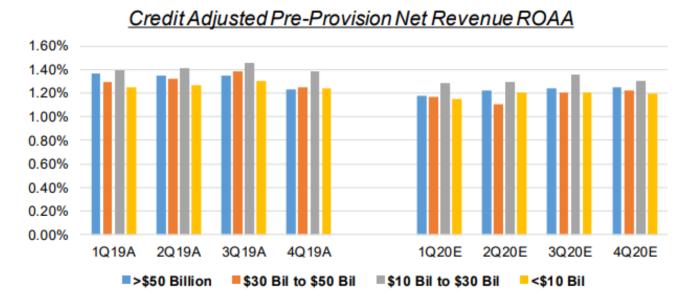
Bank Performance Post-CECL

We Propose: Pre-Provision Net Revenue ROAA (Return on Avg. Assets)

(NII + Fee Income - Non-Interest Expense - Net Charge-Offs) * (1-Tax Rate)

Provisions under CECL get muddy.

Instead, focus on PPNR less Charge-Offs



Credit Adjusted Pre-Provision Net Revenue ROAA

		Actual Results				Mean Consensus Estimates			
Asset Range	1Q19A	2Q19A	3Q19A	4Q19A	1Q20E	2Q20E	3Q20E	4Q20E	
>\$50 Billion	1.37%	1.35%	1.35%	1.23%	1.18%	1.22%	1.24%	1.25%	
\$30 Bil to \$50 Bil	1.29%	1.32%	1.38%	1.25%	1.17%	1.11%	1.20%	1.22%	
\$10 Bil to \$30 Bil	1.39%	1.41%	1.46%	1.39%	1.29%	1.29%	1.36%	1.31%	
<\$10 Bil	1.25%	1.27%	1.30%	1.24%	1.15%	1.20%	1.20%	1.19%	

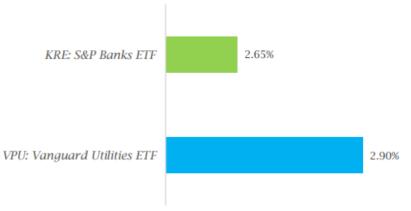
Source: Janney Research (FIG Group), S&P Global MI



Dividends: Growing, Utility-Like?

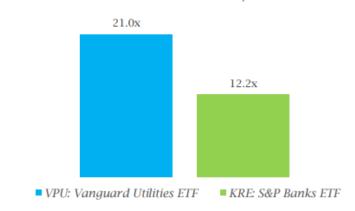
THEME #1: Could Banks Behave More Like Utilities In 2020?





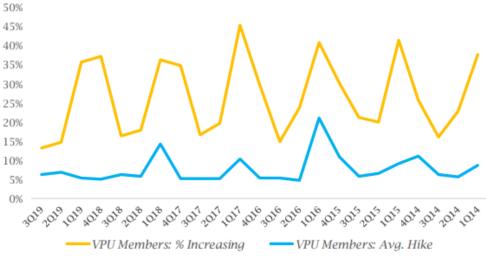
Source: Janney Research (FIG Group), Bloomberg LP, S&P Global MI

Utilities Have Far Greater P/Es vs Banks



Source: Janney Research (FIG Group), Bloomberg LP, S&P Global MI

% Utilities Raising Dividends vs Avg. Div. Hike



Source: Janney Research (FIG Group), Bloomberg LP, S&P Global MI

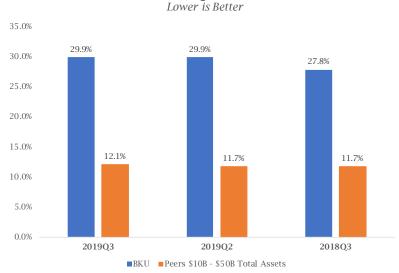
Our Dividend Analysis:

- The "VPU" <u>Vanguard Utilities ETF</u> has nearly \$6B in AUM and compares with the "KRE" <u>S&P Regional Banks ETF</u> (about \$3B AUM).
- We examined the 77 member companies in the VPU alongside the 120 Banks in the KRE.
- Quarterly dividend history and earnings were studied via Bloomberg LP data.
- P/E analysis as of November 27th



Liquidity: Wholesale Funds Reliance

Wholesale Funding Reliance vs. Peers



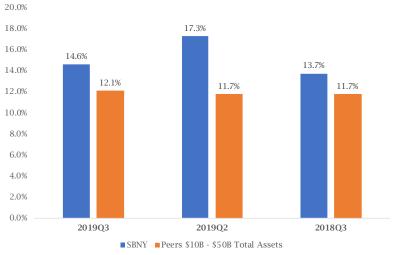
Source: Janney Research (FIG Group), S&P Global MI

Wholesale Funding Reliance vs. Peers



Wholesale Funding Reliance vs. Peers





Source: Janney Research (FIG Group), S&P Global MI

Worst quartile data vs. our graphs' medians

Quartiles - Maximum \$50B or Greater \$10B - \$50B \$3B - \$10B \$1B to \$3B Less Than \$1B

total funding via wholesale sources

Reliance On Wholesale Funding

2019Q3	2019Q2	2018Q3
17%	19%	20%
40%	38%	42%
78%	79%	71%
85%	84%	94%
41%	44%	42%
<u>85%</u>	<u>84%</u>	94%

Source: Janney Research (FIG Group), S&P Global MI



Risks We Monitor

Investors fear a Recession, Credit Quality issues, and a Financial Crisis repeat:

- Inverted Yield Curve is back low spreads still a headwind.
- Two "C words": Corona (virus), Climate (E-S-G focus)
- Credit Quality is #1 Threat To Bank Earnings, Dividends, Buybacks (we do not see a real decline mean reversion is not an issue).
- The Fed could cut rates again from "plumbing issues" in repo market. We see NO case for "negative interest rates" in the U.S. with GDP +1.0% to 1.5% (read latest GDPNow data). This risk could restrain Banks' valuations.
- When is the "Mean Reversion" on credit problems and losses, and will investors overreact? We expect moderately higher NPAs, Classified, Criticized data with modest hikes in charge-offs (NCOs). Volatility is likely via small statistical base.
- 2020 Election: White House may be unchanged, uncertainty is routine. Expect tweets, military maneuvers, Fed-bashing to continue.
- CECL impact to provision (modest change to Street estimates), Expense growth already embedded in Bloomberg consensus (possible Banks beat slightly - read our 2020 Outlook view report



Recent Analysis Worth A Look

Overall Trends

- 2020 Outlook In Banks view report
- Our Best Bank Ideas <u>Jan. '20 report</u>
- Long-Range Data To Explain Current Issues view report
- Survey On Credit & CECL <u>view report</u>

Credit

- Credit Trends: Late 2019 <u>view report</u>
- Bank Director Magazine editorial on credit
- Commercial C&I Loans' Limited Problems <u>view report</u>

M&A

- Nationwide M&A Map '18 to '19 <u>view report</u>
- Bank M&A Market Reaction view report

Capital & Valuation

- Dividend Trends Across Public Banks view report
- Bank Pricing vs Past Fed Easings <u>view</u> report
- Balance Sheet Mix & Yield Curve <u>view</u> report

Other Valuable Information

- Yield Curves In Prior Recessions <u>view</u>
 report
- LIQUIDITY in Banking (It Still Matters) view report
- Bank Franchises Across The U.S.
 - Sunbelt Northeast
 - <u>Midwest South Central Mountain</u>



Disclosures

Research Analyst Certification

I, Christopher Marinac, the Primarily Responsible Analyst for this research report, hereby certify that all of the views expressed in this research report accurately reflect my personal views about any and all of the subject securities or issuers. No part of my compensation was, is, or will be, directly or indirectly, related to the specific recommendations or views I expressed in this research report.

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Definition of Ratings

BUY: Janney expects that the subject company will appreciate in value. Additionally, we expect that the subject company will outperform comparable companies within its sector.

NEUTRAL: Janney believes that the subject company is fairly valued and will perform in line with comparable companies within its sector. Investors may add to current positions on short-term weakness and sell on strength as the valuations or fundamentals become more or less attractive.

SELL: Janney expects that the subject company will likely decline in value and will underperform comparable companies within its sector.

Janney Montgomery Scott Ratings Distribution as of 09/30/2019

			IB Serv.	IB Serv./Past 12 Mos.*	
Rating	Count	Percent	Count	Percent	
BUY [B]	171	52.78	37	21.64	
NEUTRAL [N]	151	46.60	20	13.25	
SELL [S]	2	0.62	0	0.00	

^{*}Percentages of each rating category where Janney has performed Investment Banking services over the past 12 months.

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