1. Sales and employment growth expectations continue to edge lower for U.S. firms. (Slides 4 & 5)
2. Firms also remain more uncertain about future sales growth than before the pandemic. (Slide 4)
3. Firms on the SBU panel report a quarter of their workforce working either hybrid or remotely. (Slide 7)
4. Among firms that allow hybrid working arrangements:
   • Nearly 70% say that hybrid arrangements improve employee recruitment and retention. (Slide 8)
   • More than 40% say that hybrid work reduces space needs. (Slide 9)
About the Survey

The Survey of Business Uncertainty (SBU) is fielded each month by the Federal Reserve Bank of Atlanta. It is designed, tested, and refined in cooperation with Nick Bloom of Stanford University and Steven Davis of the Hoover Institution and the University of Chicago Booth School of Business. Bloom and Davis received research support from the Sloan Foundation and the U.S. National Science Foundation to support their work on this project. Davis also received research support from Chicago Booth.

The SBU questionnaire goes to about 1500 panel members, who occupy senior finance and managerial positions at U.S. firms. We contact panel members each month by email, and they respond via a web-based instrument.

Survey questions pertain to current, past, and future outcomes at the respondent’s firm. Our primary objective is to elicit the respondent’s subjective forecast distributions over own-firm future sales growth rates and employment levels. We also ask special questions on timely topics.

For more information on survey design and methodology, please refer to the resources on the SBU page and “Surveying Business Uncertainty,” published in the Journal of Econometrics and also available as NBER Working Paper 25956.
Nominal sales growth remains higher than before the pandemic but has fallen over the past year. Recent employment growth is in line with pre-pandemic growth.

NOTE: Calculated using monthly data through December 2023. Realized growth rate series for sales revenue and employment are activity-weighted averages of firms’ reported (look-back) growth rates over the past year (specifically, the previous four quarters for sales revenue and previous 12 months for employment).

NOTE: The chart shows smoothed series.

Source: Survey of Business Uncertainty conducted by the Federal Reserve Bank of Atlanta, Stanford University, and the University of Chicago Booth School of Business. For more information, see “Surveying Business Uncertainty” by David Altig, Jose Maria Barrero, Nick Bloom, Steven J. Davis, Brent Meyer, and Nick Parker, NBER Working Paper No. 25956, February 2020.
Sales revenue growth expectations have dropped in recent months. Firms remain more uncertain about future revenue growth than they were before the pandemic.

Source: Survey of Business Uncertainty conducted by the Federal Reserve Bank of Atlanta, Stanford University, and the University of Chicago Booth School of Business. For more information, see “Surveying Business Uncertainty” by David Altig, Jose Maria Barrero, Nick Bloom, Steven J. Davis, Brent Meyer, and Nick Parker, NBER Working Paper No. 25956, February 2020.

NOTE: The charts show smoothed series.
Expected employment growth has dropped in recent months. Uncertainty about employment growth has returned to pre-pandemic levels.

**Year-Ahead Employment Growth Rate Expectations**
Percent changes from current month to twelve months hence

**Year-Ahead Uncertainty about Employment Growth Rates**
Percent changes from current month to twelve months hence

NOTE: The charts show smoothed series.

Source: Survey of Business Uncertainty conducted by the Federal Reserve Bank of Atlanta, Stanford University, and the University of Chicago Booth School of Business. For more information, see “Surveying Business Uncertainty” by David Altig, Jose Maria Barrero, Nick Bloom, Steven J. Davis, Brent Meyer, and Nick Parker, NBER Working Paper No. 25956, February 2020.
The distribution of sales growth rates across firms remains wider than before the pandemic.

NOTES: Calculated using monthly data through December 2023. The chart shows smoothed series. Lines show percentiles of the activity-weighted distribution of firm-level sales growth rates over the past year.

Source: Survey of Business Uncertainty conducted by the Federal Reserve Bank of Atlanta, Stanford University, and the University of Chicago Booth School of Business.
Firms on the SBU panel report a quarter of their workforce working either hybrid or remotely.

What percent of your firm's employees follow each of the following work schedules? Hybrid work is defined as working a mix of days on-site and days at home each week. Responses should sum to 100%.

Note: Responses collected between 13-24 November. To obtain the results, we weight each firm by its employment and further weight industries to match the sectoral distribution of payroll employment in the U.S. economy.
Of the firms who have some employees working on a hybrid schedule, close to 70 percent say that allowing employees to work on a hybrid-work schedule improves recruitment and retention.

How does letting employees work from home on a hybrid schedule impact your firm’s recruitment and retention efforts?

Note: Responses collected between 13-24 November. This question was given to panelists who reported that less than 100% of their workforce works on site. To obtain the results, we weight each firm by its employment and further weight industries to match the sectoral distribution of payroll employment in the U.S. economy.
Of the firms who have some employees working on a hybrid schedule, over 40 percent say that hybrid work decreases their use of physical space.

How does letting employees work from home on a hybrid schedule impact your firm’s use of physical space?

Note: Responses collected between 13-24 November. This question was given to panelists who reported that less than 100% of their workforce works on site. To obtain the results, we weight each firm by its employment and further weight industries to match the sectoral distribution of payroll employment in the U.S. economy.
Appendix: Technical Information

Computing Moments of the Firm-Level Subjective Forecast Distributions

We calculate first and second moments of the subjective growth rate distributions of employment and sales revenue over the next 12 months or four quarters, as appropriate. Following standard practice in the literature on business-level dynamics, we calculate the growth rate of x from t-1 to t as $g_t = (s_t - s_{t-1}) / (s_t + s_{t-1})$.

**Employment**

$\text{Emp} = \text{firm's current employment level, as reported by the respondent}$

$\text{FEmp}_t = \text{employment 12 months hence in scenario } i, \text{ for } i = 1, 2, 3, 4, 5$

$p_i = \text{the associated probabilities, } i = 1, 2, 3, 4, 5$

**Scenario-Specific Growth Rates**

$EGr_t = (2(FEmp_t - CEmp_t)) / (FEmp_t + CEmp_t), \text{ i.e., } 1, 2, 3, 4, 5$

**First and Second Moments of the Subjective Growth Rate Forecast Distribution**

$\text{Mean}(\text{EGr}_t) = \sum_{i=1}^{5} p_i \cdot EGr_t$

$\text{Var}(\text{EGr}_t) = \sum_{i=1}^{5} p_i (EGr_t - \text{Mean}(\text{EGr}_t))^2$

$\text{SD}(\text{EGr}_t) = \sqrt{\text{Var}(\text{EGr}_t)}$

**Sales Revenue**

$\text{Csale} = \text{firm's sales revenue in the current quarter, as reported by the respondent}$

$\text{FSaleGr}_t = \text{respondent's scenario-specific sales growth rate from now to four quarters hence, } i = 1, 2, 3, 4, 5$

$p_i = \text{the associated probabilities, } i = 1, 2, 3, 4, 5$

**Implied Future Sales Level**

$\text{FSale}_t = \left(1 + \frac{\text{FSaleGr}_t}{100}\right) \cdot \text{Csale}, \text{ i.e., } 1, 2, 3, 4, 5$

**Scenario-Specific Growth Rates (re-expressing respondent growth rates to our growth rate measure)**

$\text{SaleGr}_t = 2(\text{FSale}_t - \text{Csale}) / (\text{FSale}_t + 4 \cdot \text{Csale}) = 2\text{FSaleGr}_t / (\text{FSaleGr}_t + 2), \text{ i.e., } 1, 2, 3, 4, 5$

**First and Second Moments of the Subjective Growth Rate Forecast Distribution**

$\text{MeantSaleGr}_t = \sum_{i=1}^{5} p_i \cdot \text{SaleGr}_t$

$\text{VarSaleGr}_t = \sum_{i=1}^{5} p_i (\text{SaleGr}_t - \text{MeanSaleGr}_t)^2$

$\text{SDSaleGr}_t = \sqrt{\text{VarSaleGr}_t}$

We construct a monthly activity-weighted expectations (first-moment) index for employment growth and sales growth looking one year ahead. We also construct a monthly activity-weighted uncertainty (second-moment) index for the employment growth and sales growth looking one year ahead.

- In month $t$, the index for employment (sales) takes a value equal to the activity-weighted average of subjective mean employment (sales) growth rates looking one year hence ($\text{Mean}(\text{G}_r)$), averaging across all firms responding that month. We compute these subjective mean growth rates as described on slide 3, and Winsorize them at the first and 99th percentiles before using them to construct the index.

- The month $t$ index of year-ahead subjective uncertainty for employment (sales) growth is the activity-weighted mean of $(\text{SD}(\text{G}_r))$ values across firms responding in month $t$. We compute these subjective standard deviations over growth rates as described on slide 3, and Winsorize them at the first and 99th percentiles before inputting them into the index construction formula.

- When constructing first- and second-moment employment growth indexes, we weight firms' subjective mean growth rate expectations and uncertainty by the average of its month $t$ employment ($\text{CEmp}_t$) and its expected employment level ($\text{FEmp}_t$). We Top-code these weights at 500 to diminish the influence of outliers among very large firms.

- When constructing first- and second-moment sales revenue growth indexes, we weight firms' subjective mean growth rate expectations and uncertainty by the average of its month $t$ sales revenue ($\text{CSale}_t$) and its expected sales level ($\text{ESale}_t$). We Winsorize these activity-weights at the $1^{st}$ and $80^{th}$ percentile.

- Finally, we smooth our topic-specific indices by taking a moving average. We set the window for the moving average to 2 or 3 months, to match the panel structure of our survey.

Subjective Expectations and Uncertainty Indices

**Topic-specific Expected Excess Reallocation Indices**

We construct forward-looking indices of excess job and sales revenue reallocation. These series measure the volume of crossfirm reallocation in economic activity above the reallocation required to support aggregate growth. For ease of exposition, we often refer to these as simply “reallocation rates”.

- First, in each month $t$, we compute the activity-weighted average of own-firm expected gross job creation and destruction rates, which boil down to the activity-weighted average of the absolute value of subjective mean growth rates ($\text{Mean}(\text{G}_r)$).

- Then, in each month $t$, we compute the absolute value of the activity-weighted average of own-firm expected employment growth ($\text{Mean}(\text{G}_r)$). This is effectively the absolute value of the employment growth expectations index in month $t$.

- We then obtain the expected job reallocation rate index value for month $t$ by substracting the outcome of the second bullet from the first. Letting $w_t$ be firm $i$'s activity weight in month $t$.

$$\text{Expected Job Reallocation Rate}_t = \sum_{i=1}^{n} w_t \cdot |\text{MeantSaleGr}_t| - \sum_{i=1}^{n} w_t \cdot |\text{MeanSaleGr}_t|$$

- Analogously, the expected sales revenue reallocation rate index in month $t$ is the difference between the activity-weighted average of absolute expected sales growth rates, minus the absolute value of the average activity-weighted growth rate:

$$\text{Expected Reallocation Rate For Sales Revenue}_t = \sum_{i=1}^{n} w_t \cdot |\text{MeantSaleGr}_t| - \sum_{i=1}^{n} w_t \cdot |\text{MeanSaleGr}_t|$$

- We compute the subjective mean growth rates $\text{MeantSaleGr}_t$ and $\text{MeanSaleGr}_t$ as described on slides 18-21, and Winsorize them at the 1st and 99th percentiles before using them to construct the index.

- Firms' activity weights $w_t$ is the average of its month $t$ employment or sales level ($\text{CEmp}_t$ or $\text{CSale}_t$) and its expected employment or sales level twelve months hence ($\text{FEmp}_t$ or $\text{FSale}_t$). We Top-code these weights at 500 for employment and at the $80^{th}$ percentile for sales to diminish the influence of outliers among very large firms.
Appendix: Subjective Forecast Distribution of Future Sales Growth Rates at a One-Year Horizon

NOTES: Calculated using monthly data through December 2023. The charts show smoothed series. This is a plot of the subjective distribution for the representative firm’s future sales growth rates over a 4-quarter look-ahead horizon. To calculate this distribution, we pool over all firm-level subjective forecast distributions in the indicated month and weight each firm by its activity level. Then we use the probabilities assigned to each possible future sales growth rate to obtain activity-weighted quantiles of the future sales growth rate distribution.

Source: Survey of Business Uncertainty conducted by the Federal Reserve Bank of Atlanta, Stanford University, and the University of Chicago Booth School of Business.
Appendix: Histogram of survey response frequency for the December 2023 survey wave

Source: Survey of Business Uncertainty conducted by the Federal Reserve Bank of Atlanta, Stanford University, and the University of Chicago Booth School of Business.